



# **NEW TARIFF METHODOLOGY FOR THE UNBUNDLED ELECTRICITY MARKET**

**PUBLIC HEARING ON THE 2018-2022 ESCOM BASE TARIFF  
APPLICATION HELD ON 6<sup>TH</sup> AUGUST 2018**

**Mount Soche Hotel, Blantyre**

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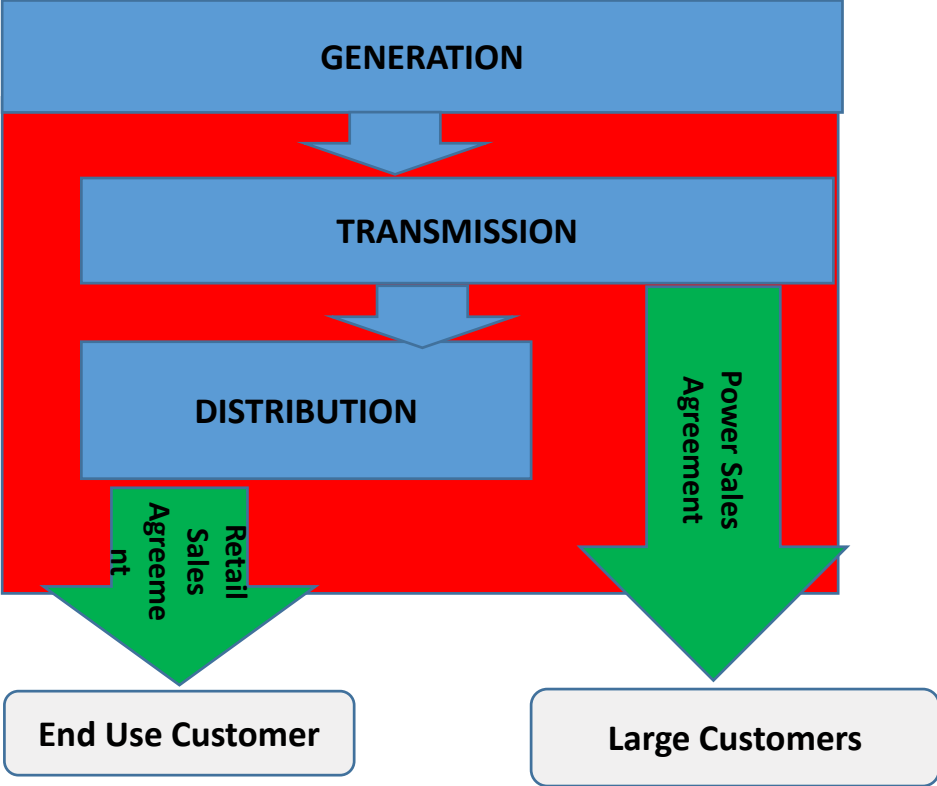
# BRIEF ON THE NEW POWER MARKET

The electricity market was formally unbundled in December 2016.

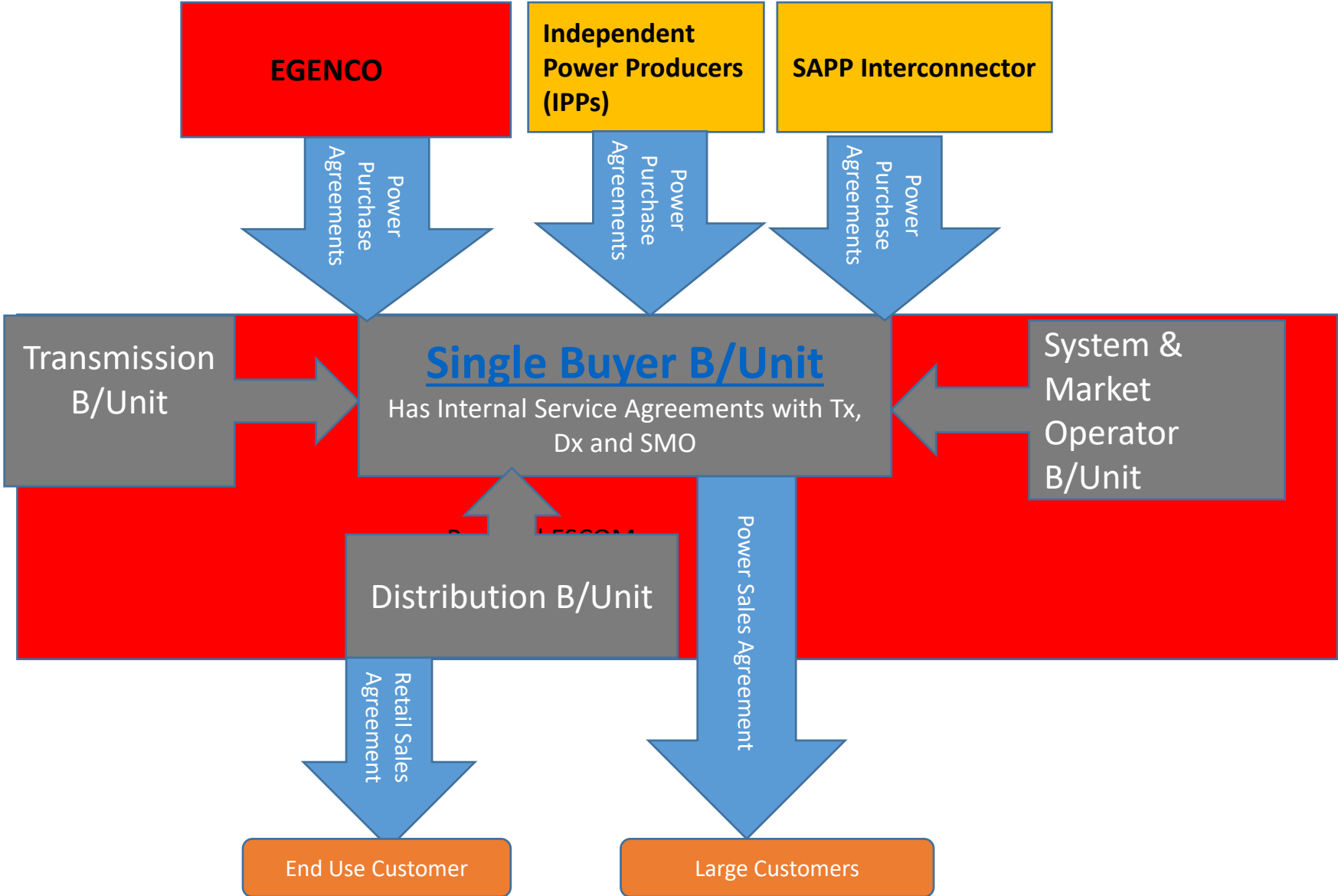
- Physical Unbundling of ESCOM asset – **Dec 2016**
- Formal establishment of EGENCO: – **Dec 2016**;
- New regulatory tools were developed to facilitate the regulation of the new market;
  - New Tariff Methodology,
  - Grid Code and
  - Market Rules



# MALAWI POWER MARKET BEFORE UNBUNDLING

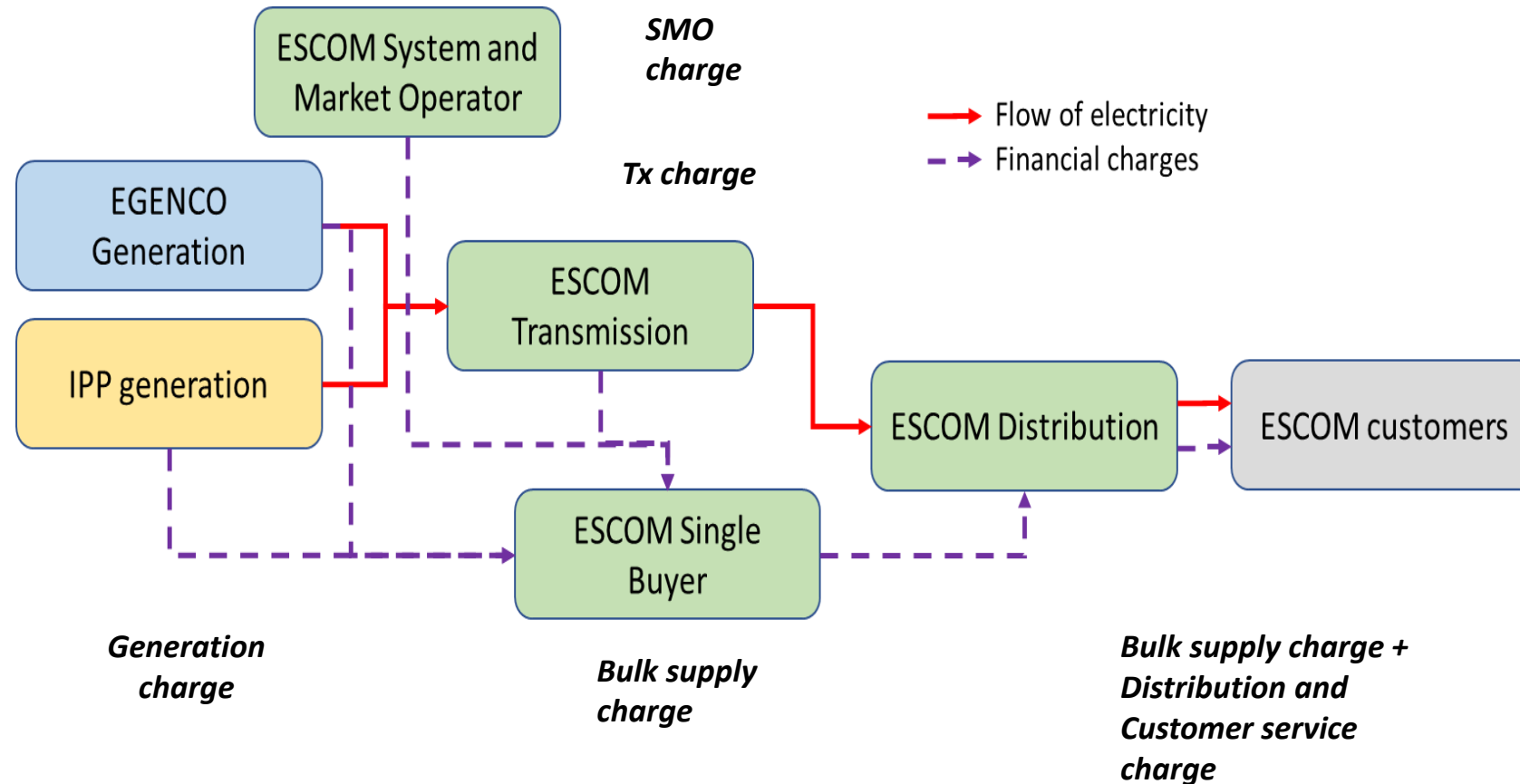


# New Power Market Model



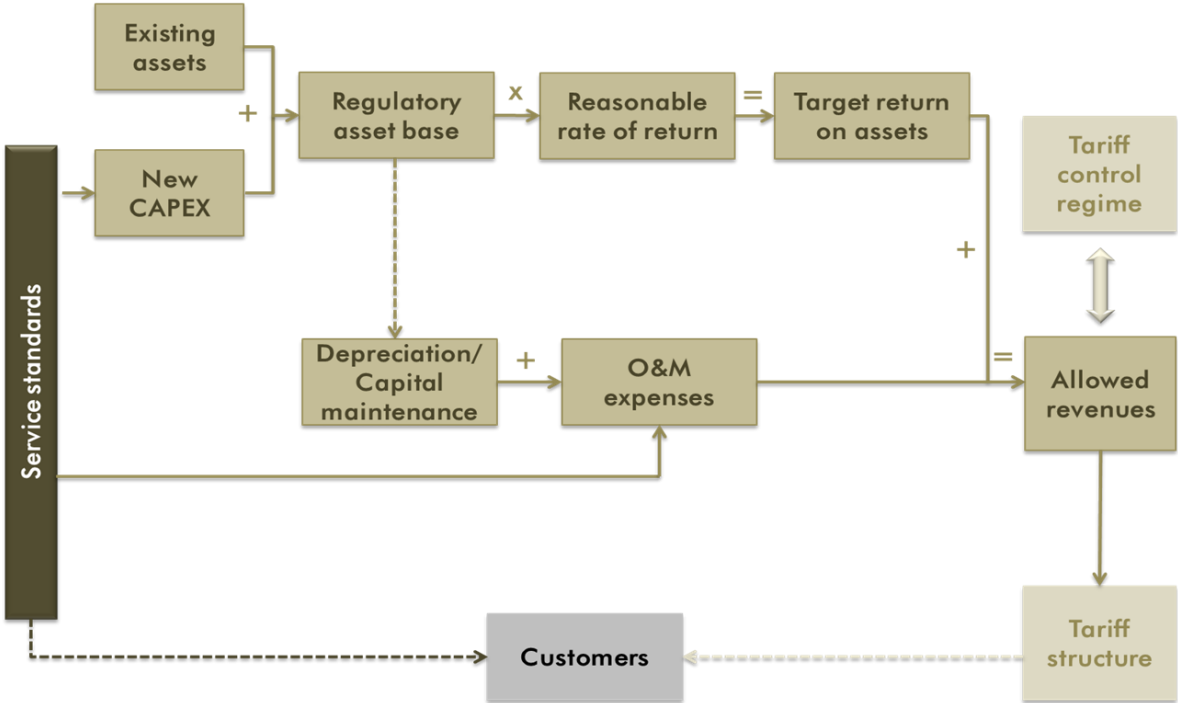
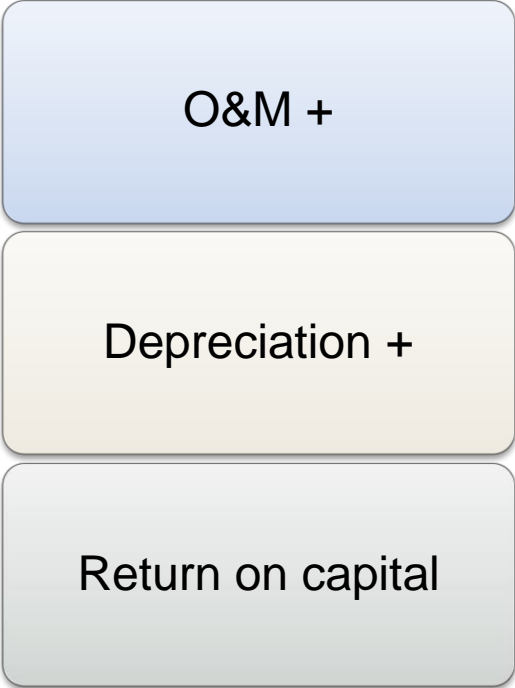
# LICENSED ENTITIES & CONTRACTUAL OBLIGATIONS

## LICENSEES/ BUILDING BLOCKS IN THE TARIFF METHODOLOGY-5



# BUILDING BLOCKS – REVENUE REQUIREMENT

Revenue requirement =



CAPEX = capital expenditure  
 O&M = operation and maintenance



# RR BUILDING BLOCK

- The building blocks approach is used to compute the allowable revenues for each business of ESCOM and EGENCO
- The operation and maintenance costs comprising;
  - payroll and operation costs, Power purchase costs, Depreciation costs, Return on net assets
  - Power purchase costs are treated as pass through costs at COD of projects
- The use of internal transactions for the business units ensures costs are accounted for once in the allowed revenue requirement
- Provides transparency in the operational costs build up of each business unit

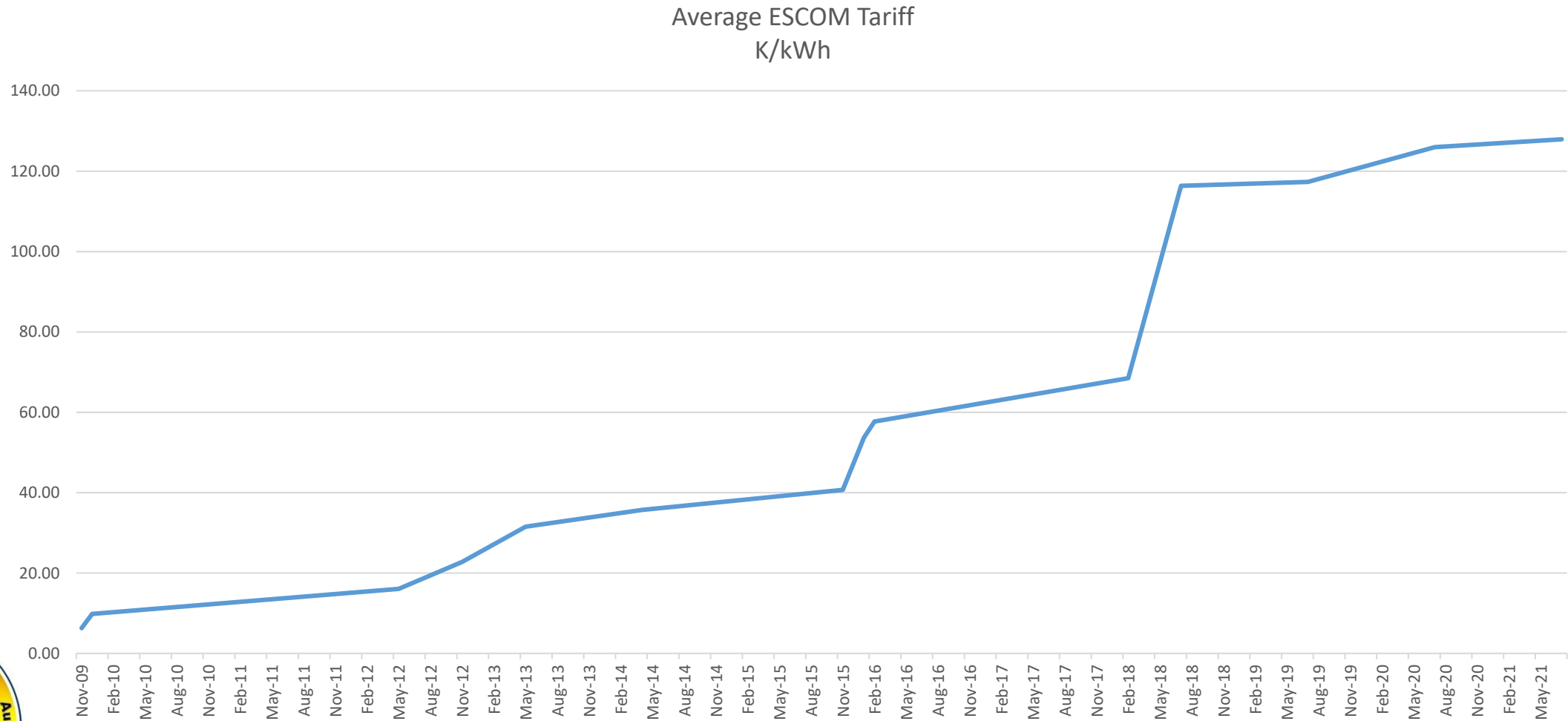


# CONTRIBUTION OF EACH UNIT TO RETAIL TARIFF

<b>PURCHASE COSTS (EGENCO +IPP)</b>	<b>54.8 %</b>
DISTRIBUTION CHARGE	21.8%
TRANSMISSION CHARGE	9.8 %
SINGLE BUYER	5.0%
MAREP	4.1%
MERA LEVY	0.9%
BAD D	2.3%
	0.6



# THE ELECTRICITY PRICE TRENDS WITH 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> BASE TARIFF

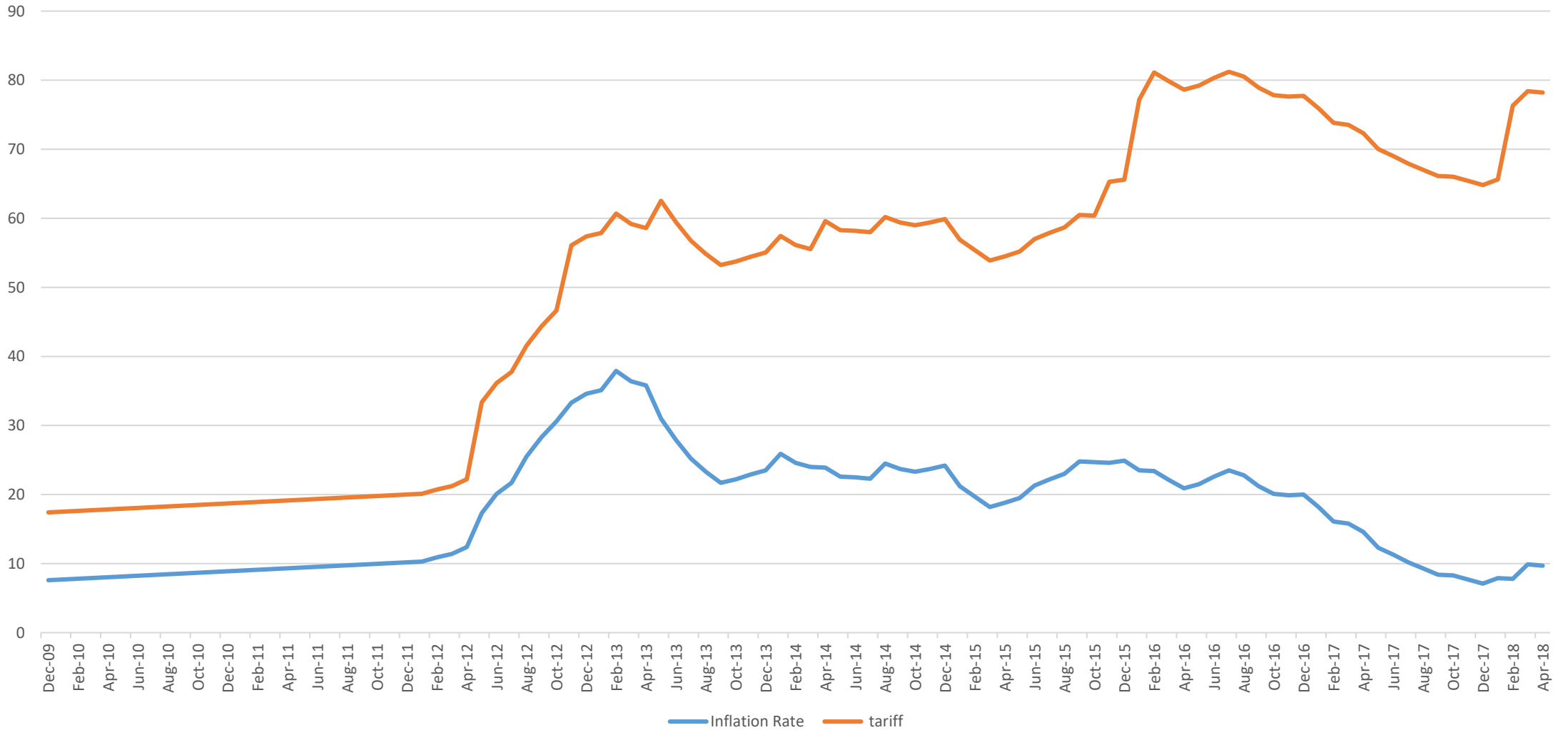


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# HISTORICAL TARIFF V'S INFLATION

Inflation and Electricity Tariffs



# FEATURES OF THE NEW TARIFF METHOD ....

## REVALAUATION OF ASSETS

- The tariff methodology provides for asset revaluation through Depreciates optimised Replacement Value.
- This provides ESCOM and EGENCO additional cash flows from existing assets through increase provision for depreciation and return on capital.
- Donor or grant or third party funded assets excluded
- Requirement for ring fencing of assets and revenues to avoid duplications and the need for tracking the reinvestments from additional cashflow from revaluation process.



# OPEX AND PRODUCTIVITY FACTOR

- Opex capped for each years of the base tariff and expected to grow by rate of inflation
- Build in incentive to retain any savings associated any reduction in O&M costs
- Productivity factor to be computed to recognise that labour should get more productive as new capital is added and systems improve which should reduce O&M
- This should be reflected through reduced pay roll costs and payroll taxes.
- Current Bench marks are around 1- 3%



# RETURN OF CAPITAL

- Allowance for recover of financing costs - WACC
- Allowed return on capital investments done by EGENCO AND ESCOM
- Applied on the approved regulatory asset base made up of ;
  - Net asset base,
  - Capitalized cost of capital during construction,
  - Working capital
- Approved WACC to reflect;
  - Justification on cost of debt,
  - Benchmark for leverage
  - Justification on equity return Beta and market risk premium



# PERFORMANCE STANDARD AND LOSSES

The tariff methodology apart from the Opex productivity factor provides for commercial performance standards on acceptable levels of energy and revenue losses

- Technical and Commercial losses through distribution not to exceed 12% of energy entering ESCOM distribution.
- Energy sent out by generation/IPP to take into account of up to 4% allowed transmission losses.
- Bad debts allowed for to 3% in the 1<sup>st</sup> two years of base tariff reducing further in the next years. Grossed up in the required revenues.



# REVENUE AND SALES DECOUPLING/ REVENUE OUTTURNS

- Allowed revenues are defined during tariff proceedings based on the approved sales and revenue requirements
- Actual delivered revenue are reconciled against allowed revenues (targets) resulting in crediting or collecting the difference from customers
- This mechanism guarantees revenues in an environment fluctuating sales beyond the control of the utility
- Reduces the risks to investor which in turn reduces the cost of capital.



THANK YOU FOR YOUR  
ATTENTION